Gattaca plc



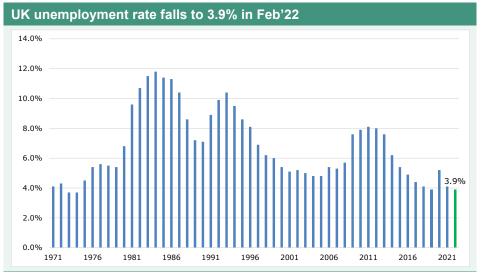
The shares appear oversold

Successful investing is all about spotting opportunities and being prepared to hold through thick & thin.

Take Gattaca, the UK's largest specialist engineering/tech recruitment agency. Its shares have fallen >70% (vs c. -25% sector) from their 52 week high of 285p - principally due to January's profit warning. There is work to be done, but even so we believe the scale of the sell-off looks totally disproportionate to the issues involved (Re temporary disruption from a major IT system implementation, staff turnover/culture, etc).

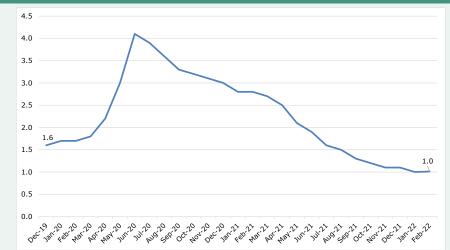
The economic backdrop remains healthy

Indeed one might argue that - despite fears surrounding the cost of living crisis, geopolitics & a flattening yield curve - the macro environment for UK staffing firms (especially STEM related) is actually pretty robust. Characterised by demand far outstripping supply, increasing salaries, low unemployment (UK at 3.9%) and plentiful job vacancies for those seeking work (see below).



Source: ONS

Number of UK job vacancies per unemployed person



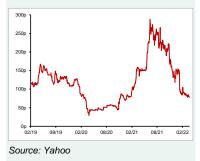
Source: ONS

31 March 2022

Company Data

EPIC	AIM:GATC
Price (last close)	78p
52 week Hi / Lo	285p/75p
Market cap	£25.2m
Est Jul'22 net cash (excl £10.4m of off B/S non- recourse finance)	£5.0m
Share count	32.3m
ED valuation / share	145p





Description

Gattaca is the UK's #1 specialist engineering (69% H2'21 NFI) recruitment agency, providing contract, temporary and permanent staff (Source: Recruitment International). It derives 7% of NFI from overseas, with the remainder coming from UK Technology (24%) – overall split 74% contractors and 26% permanents.

The global engineering and technology recruitment markets are valued at circa \$26bn and \$57bn respectively.

Headcount ended July 2021 at 512 of which 73% are sales related.

Next news: Y/E trading update Aug'22

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A 'rising tide' should ultimately lift all boats

What's more, STEM rival Sthree reported UK LFL NFI growth of 29% in Q1'22 – driven by strong demand for software developers, project/construction managers, process engineers and H&S experts.

Granted Gattaca has a different business mix with greater engineering exposure and less life sciences. Yet nonetheless, GATC still grew LFL NFI 5.3% in H1'22 to £21.6m (see below) - with a slightly slower pace of expansion (+2.9%) expected in H2, after absorbing the loss of 3 key accounts (2 in infrastructure & 1 energy) in H1.

			,			
£'000s (continuing) - July y/e	Act H1'21	Act H2'21	Act FY21	Act H1'22	Est H2'22	Est FY22
UK	-8.1%	43.2%	12.8%	8.9%	4.0%	6.3%
International	-30.8%	-27.1%	-29.1%	-29.8%	-9.9%	-20.6%
Total underlying NFI	-33.6%	-1.3%	-20.2%	5.3%	3.0%	4.1%
NFI	20,522	21,558	42,080	21,606	22,194	43,800
Adjusted EBITDA	1,384	3,048	4,432	887	1,413	2,300
Adjusted EBIT	295	1,952	2,247	-108	408	300
EBIT/NFI margin	1.4%	9.1%	5.3%	-0.5%	1.8%	0.7%
Underlying overheads	20,227	19,606	39,833	21,714	21,786	43,500
U/L admin as % NFI	98.6%	90.9%	94.7%	100.5%	98.2%	99.3%
Adjusted PBT	-40	1,875	1,835	-261	261	0
Тах	40	-172	-132	0	0	0
Minorities	0	0	0	0	0	0
Underlying PAT	0	1,703	1,703	-261	261	0
Adjusted EPS (diluted)	0.0p	5.3p	5.3p	-0.8p	0.8p	0.0p
NFI (LTM) / head (£ks)			82.2			81.1
Overheads / head (£Ks)			77.8			80.6
Headcount	437		512	540		540
Net debt : EBITDA			1.28			-2.35
U/L tax rate			-7.2%			
Non-recourse invoice discounting	-12,200	-14,200	-14,200	-10,400	-10,400	-10,400
Deferred VAT	-10,300	-5,600	-5,600	0	0	0
Cash /(recourse debt)	22,744	19,890	19,890	4,841	5,000	5,000

Gattaca H1 vs H2 results

Source: Equity Development.

Green shoots tentatively appearing

The good news is following the recent appointment of <u>Matthew Wragq</u> as CEO - a highly capable & experienced industry professional with 'sales' running through his veins. The early signs of a successful turnaround are tentatively taking shape, with productivity levels inching up anecdotally MoM since January. Furthermore the company is "seeing encouraging trends across many of its sectors".

Sure this won't translate into the financials over-night, yet equally we suspect patient investors will be richly rewarded in the fullness of time.

Ok, so what's the outlook for FY'22?

Well, near term the Board are guiding to a "breakeven" adjusted PBT. But expect FY'23 to "*deliver a return to profitable and sustainable growth*", as the benefits of higher & more productive fee-earners drive the top line.

FOUIT

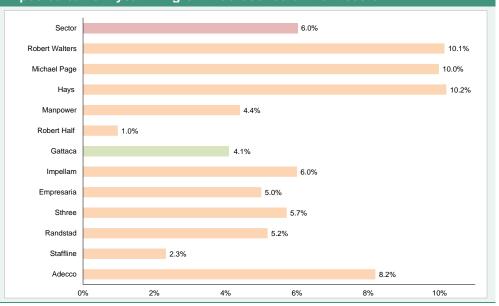
Longer term too, the **fundamentals are positive**, especially for Gattaca's sweet spots of software, digitisation, renewables (eg Off-shore wind & hydrogen), electrification, defence (cyber & marine), engineering and infrastructure (eg HS2, fibre-to-the-home, Lower Thames Crossing, etc).

Our conservative forecasts still justify a 145p/share fair value

Hence in this context, we have pencilled in FY23 PBT of £2.5m on NFI of £49.1m with a 145p/share fair value. Albeit these estimates are prudent, & we would ultimately hope to upgrade as key milestones are met. Similarly, we assume the FY22 dividend will be temporarily suspended, leaving net funds (pre IFRS16) of £5.0m as at Jul'22 (excluding £10.4m of non-recourse finance).

Confident of driving future growth

CEO Matthew Wragg adding: "We are in a strong position to focus our energy once again on our STEM markets, helping our customers with their talent challenges during a period of particularly high demand. It is against this backdrop that I am optimistic for the future and excited for everyone in the team."



Expected current year NFI growth across recruitment sector

Source: Equity Development.

Key risks

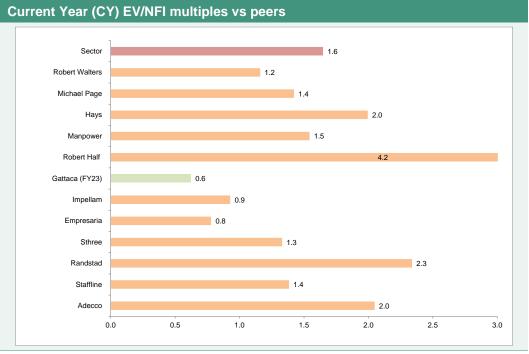
- Coronavirus induced problems which could delay the anticipated economic recovery.
- General economic downturn affecting engineering and technology recruitment.
- Greater competition, especially from new technology platforms (eg LinkedIn, Monster).



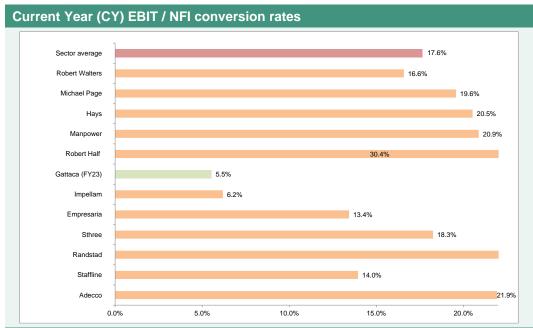
Summary projections (£'000s)						
Gattaca (continuing operations) (July yearend)	2020 Act £'000s	2021 Act £'000s	2022 Est £'000s	2023 Est £'000s	2024 Est £'000s	2025 Est £'000s
Net Fee Income (NFI) : Gross profit	2 0003	20003	20003	20003	20003	2 0003
UK Engineering & Technology	34,177	38,552	41,000	46,044	51,696	57,687
UK Technology	,	36,352	41,000	40,044	51,090	57,007
	13,602	0.500	0.000	0.000	0.405	0.040
International Total	4,977	3,528	2,800	3,080	3,485	3,940
lotal	52,756	42,080	43,800	49,124	55,181	61,627
NFI growth rate						
UK Engineering & Technology	-21.0%	12.8%	6.3%	12.3%	12.3%	11.6%
UK Technology	-23.5%	00.4%	00.0%	40.00/	10.10/	10.10/
International	-15.9%	-29.1%	-20.6%	10.0%	13.1%	13.1%
Total NFI growth rate	-21.2%	-20.2%	4.1%	12.2%	12.3%	11.7%
EBITDA	9,413	4,432	2,300	4,734	8,043	11,047
UK Engineering & Technology	20,913	10,827	15,580	17,957	20,937	24,229
UK Technology	7,061					
International	1,319	-572	-280	0	697	788
Central overheads	-23,125	-12,502	-15,000	-15,235	-15,624	-16,023
Adjusted EBIT	6,168	2,247	300	2,722	6,010	8,993
Total Opex as % NFI	-88.3%	-94.7%	-99.3%	-94.5%	-89.1%	-85.4%
EBIT / NFI margin	11.7%	5.3%	0.7%	5.5%	10.9%	14.6%
Net interest	-1,389	-412	-300	-250	-200	-150
Adjusted PBT	4,779	1,835	0	2,472	5,810	8,843
Tax	-995	-132	0	-618	-1,569	-2,388
Minorities	0	0	0	0	0	0
Adjusted PAT	3,784	1,703	0	1,854	4,241	6,456
Adjusted diluted EPS (p)	11.7	5.3	0.0	5.7	12.9	19.6
Adjusted EPS growth rate	-57.6%	-55.0%			127.6%	51.5%
Dividend (p)	0.0	1.5	0.0	3.0	5.0	7.0
Dividend vield	0.0%	1.9%	0.0%	3.8%	6.4%	9.0%
Dividend cover						
Valuation benchmarks						
P/E ratio (diluted)	6.7	14.8		13.8	6.0	4.0
EV/NFI	0.58	0.73	0.70	0.62	0.55	0.50
EV/EBITDA	3.2	6.9	13.3	6.5	3.8	2.8
EV/EBITA (diluted)	5.0	13.6		11.2	5.1	3.4
PEG ratio	-0.12	-0.27			0.05	0.08
Adjusted corporate tax rate	-20.8%	-7.2%		-25.0%	-27.0%	-27.0%
Adj ROACE	8.7%	3.3%	0.5%	4.4%	9.5%	13.5%
EBITDA drop through rate as % NFI				45.7%	54.6%	46.6%
Net recourse cash/(debt)	27,341	19,890	5,000	5,748	7,309	9,883
Non recourse invoice factoring (off Balance Sheet)	-13,800	-14,200	-10,400	-10,400	-10,400	-10,400
HMRC deferred VAT	-10,300	-5,600				
Net debt : EBITDA (incl HMRC & factoring)	-0.3	1.3	-2.3	-1.0	-0.4	0.0
Diluted sharecount (Adj for 2015)	32,353	32,358	32,519	32,682	32,845	33,009
Shareprice (p)	78p					



Appendices - sector valuation metrics and KPIs

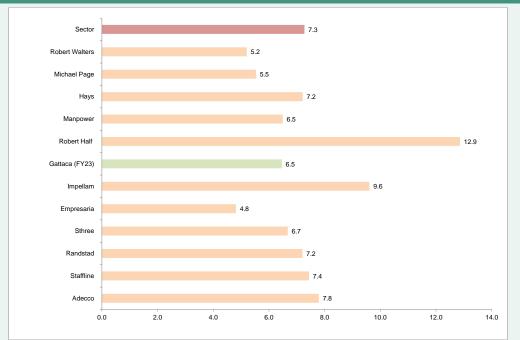


Source: Equity Development

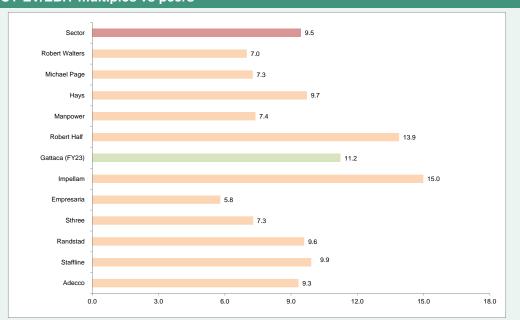




CY EV/EBITDA multiples vs peers



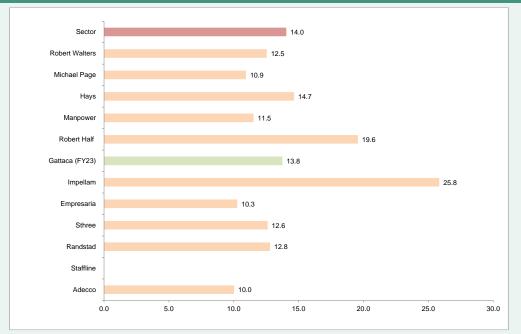
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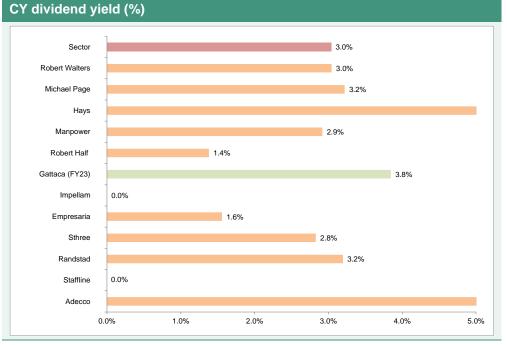
CY EV/EBIT multiples vs peers



CY PERs multiples vs peers

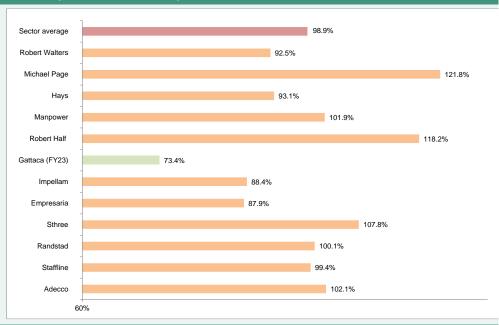


Source: Equity Development





Current year NFI as a % of pre Covid levels



Source: Equity Development.

Market capitalisation of peers						
	Shareprice	Mrk Cap (Millions)	CY net cash / (debt) Millions	Enterprise Value (Millions)		
Adecco	€ 41.87	€ 7,243	- € 2,175	€ 9,418		
Staffline	62p	£104.2	-£14.8	£119.0		
Randstad	€ 58.50	€ 10,735	- € 329	€ 11,064		
Sthree	410p	£547.4	£62.9	£484.5		
Empresaria	77p	£38.5	-£12.5	£51.0		
Impellam	455p	£209.3	-£15.5	£224.8		
Gattaca (FY23)	78p	£25.2	-£5.4	£30.6		
Robert Half	\$118.00	\$13,334	\$735	\$12,599		
Manpower	\$97.00	\$5,626	\$321	\$5,305		
Hays	126p	£2,255	£157	£2,098		
Michael Page	500p	£1,605	£123	£1,482		
Robert Walters	690p	£525.1	£90.0	£435.1		



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